## Tech M\&A Monthly

## Starts in $\mathbf{2}$ minutes

Thoughts? Questions? Let us know!
@CorumGroup


## We welcome your questions!

## Email questions to info@corumgroup.com

This event is being recorded
On demand webcast will be available at
www.corumgroup.com

## MERGE BRIEFING

- 90 Minutes
- Industry Update
- Overview of the M\&A Process


- Half-Day
- Tech M\&A Bootcamp
- The most attended tech executive conference in history



## MERGE BRIEFING



- Half-Day
- Tech M\&A Bootcamp
- The most attended tech executive conference in history

- 90 Minutes
- Industry Update
- Overview of the M\&A Process

With the most senior dealmakers leading the most successful tech M\&A process in history, Corum has sold more software and related technology companies than anyone. Is it time for you to take the next step with Corum?


## Focus-sell side, technology only

Detailed, professional, global process

Team approach, senior dealmakers

## World Technology Council




## The definitive tech M\&A education

" Since 1990, the most attended executive conference in technology history

- More events hosted than all other competitive conferences combined
- Over \$3 trillion in transaction value by attendees - buyers and sellers


## 8 Stages for an Optimal Outcome



## 4

Adobe

wipro
$\because{ }^{\circ}$

CONSTELLATION SOFTWARE
INC.

## Google

IHS Markit

## - Microsoft

## $\checkmark$ Symantec

$\bigcirc$ technologies
intel

SONY.

SУПОРSУS
PTC ${ }^{\circ}$
T.-Mobile-

Digital River

NEC

## Tech M\&A Monthly

## Starts in 1 minutes

Thoughts? Questions? Let us know!
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## 2022 Annual Report

## Welcome

State of the Market
Field Reports
Deal Reports
Special Report:
2022 Top 10 Disruptive Tech Trends
Global Tech M\&A Research Report: Annual Report
Strategic Buyers Panel
Closing

## Bruce Milne, CEO, Corum Group Ltd.



- Founded or owned four software companies, including AMI, an Inc. 500 firm rated by IDC as the fastest growing computer-related company in the world.
- Advisory boards for Microsoft, IBM, DEC, Comdex and Apple.
- Board member/founding investor in some of the most innovative firms in their field, including Blue Coat, Bright Star and Sabaki.
- Past advisor to two governors and a senator, a board member of the Washington Technology Center.
" Founder of the WTIA, the nation's most active regional technology trade association.
- Worked with the Canadian government to found SoftWorld.
- One of the 200 most influential individuals in the IT community in Europe.
- American juror for the recent Tornado 100 Awards given to Europe's top technology firms.
- Graduate with Distinction from Harvard Business School.

CORUM Tech M\&A Monthly
Software Bidding Wars Are you leaving over half your value on the table?


## CORUM Tech M\&A Monthly

Software Bidding Wars
12 Tips to Negotiate a Maximum Deal

with a special report: Identifying Tech Buyers in 2021

## Tech M\&A Monthly Webcast: Software Bidding Wars <br> Are you leaving half your value on the table?

https://www.corumgroup.com/events/ech-ma-monthly-webcast-software-bidding-wars\�\�\�are-you-leaving-half-your-valuetable

## Tech M\&A Monthly Webcast: Software Bidding Wars Part 2 <br> 12 Tips to Negotiate a Maximum Deal

https://www.corumgroup.com/events/tech-ma-monthly-webcast-software-bidding-wars\�\�\�12-tips-negotiate-maximum-deal

## State of the Tech M\&A Market

## Growth Drivers



New Global Buyers


Low Interest
Rates

## 10,000+ Attended Our Events

MERGE BRIEFING
3 CORUM

## CORUM ADVANCED Conference



## TechExits

Growth \& Exit Strategies<br>for Software and IT Companies

WFS EADERS


## Sellers Are Deluged with Due Diligence

Sellers need to be:

- Better prepared
- Know the buyers, what they want



## State of the Tech M\&A Market



## Boomers Beware:

## You don't want to miss the best tech M\&A market in history!

## 40\% Value Lost in 6 Months

## CORUM Top 10 Disruptive Technology Trends

2022


Tim Goddard,
EVP, Corporate
Strategies, Corum Group Ltd.

## Special Thanks to Our Global Research Team!



## Speaker



WFS

## Barbara Momboeuf

International Director

## WFS TECHNOLO

EDUCATING
TECHNOLOGY
LEADERS

## WFS Content

## Growth \& Exit Strategies

for Software and IT Companies

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| TECHNOLOGY |
| LEADERS |


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## WFS Content



## Growth \& Exit Strategies: Women In Tech

230 AM - 8.00AM NCCTime



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| asscessulu ext. |

Leam More Register


## Growth \& Exit Strategies: ASEAN Tech

3.00AM - 8:00AM GMT 8

Tech CEOs \& Entrepreneurs....what are you worth? How do you get ti?


## Growth \& Exit Strategies: Canadian Tech

8:00 PM - 1:00am Eot
Tech CEOS \& Entrepreneurs....What are you worth? How do you get it?
The flagship wes Tech Conference for CEOS, founders, and investors of software and it
Tech Growth \& Exit Strategies: LATAM, Building for Scale \& Building for Sale
6:00 PM - 11:00 PM CST
Tech CEOS \& Entrepreneurs..... What are you worth? How do you get ti?
 compan
viruall
Insights from: private equity, $V C$, angels, strategic buyers, M\&A advisors, and CEOs whove had
ancessful exti.
E. "Gx" - Growth \& Exit Strategies -es la conferencla tecnologica mas importante de wFs dedicadd a directores ee.
senicios de TI. En linea.
Es una oportunidad única para escuchar perspectivas de empresas de capital privado, capital compradores estrategicicos tinancieros, asi como expertos en fusione s y adquisiciones


Platinum Sponsor



## William Hill, Senior VP, Corum Group Ltd.



- 25+ years of experience as an entrepreneur and executive, having co-founded, acquired, integrated and sold software and management consulting businesses in Europe and North American markets.
- A founder of Cartesian Limited, later becoming President of the rebranded parent company, Cartesian Inc., a boutique strategy, management consulting and software business providing expert services and managed solutions to the global telecoms industry.
- Specialty in information technology and networks in the telecoms, media and technology sectors.
- Deep understanding of the vendor ecosystems spanning ERP, Rating, Billing, Order Management, Service Assurance and Analytics and is well versed in emerging technologies such as AI/ML, IoT, RPA, Blockchain, 5G and MEC.

ロPENVAULT
has acquired
VELOCIDATA

Corum initiated this transaction and acted as exclusive M\&A advisor to OpenVault and VelociData.

VelociData is the technology leader enabling high-volume and highvelocity data movement and processing at scale, providing demonstrable decreases in processing time and enabling mission-critical real-time actionable analytics and intelligence as a service.

## Deal Reports

Jon Scott, Chairman, Corum Group Intl. S.á.r.l.


- Executive leader with 30+ years of expertise in serving high technology companies.
- President and CEO of The PowerTech Group.
- President and CEO of Microserv Technology Services.
- President and COO of Traveling Software.
- Vice president roles in sales, marketing and business development for technology companies.
- Background includes strong ability to successfully integrate strategies and tactics into well executed operating plans, building strong teams and achieving excellent results.
- Holds a BA in business from San Francisco State University.


## CONCENTRA

has acquired

## $\simeq$ DYNAPLAN $^{\circledR}$

Dynaplan provides cutting-edge scenario-based simulation technology for workforce planning. Since its incorporation in 2004 global and regional leaders across multiple industries have partnered with Dynaplan to establish robust and impactful workforce planning solutions to get transparency about risks and opportunities to cope successfully with the megatrends around demographic change, labor scarcity and digitalization.

## Tim Goddard, EVP, Corporate Strategies, Corum Group Ltd.



- Oversees Corum's global marketing efforts including extensive conference schedule, "Selling Up, Selling Out," the "Merge Briefing," the "Tech M\&A Monthly webcast" and Corum's platinum sponsorship of the World Financial Symposium's live events and Tech Market Spotlight series.
- Served as marketing and product manager for GIS software startup Depiction, Inc., and previously worked in marketing for VizX Labs, a pioneering SaaS startup delivering DNA analysis tools.
- Worked for a US Senate campaign and taught science in Rio de Janeiro.
- Graduated Magna Cum Laude from Bethel University in St. Paul, Minnesota, with degrees in History and Biology.

CORUM
Top 10 Disruptive Technology Trends

2022


## Top 10 Disruptive

 Technology Trends1. Trends create change
2. Change drives strategic imperative
3. Strategic imperative drives acquisitions
4. Well-positioned companies get sold

## 2022 Top 10 Disruptive Technology Trends

## Foundational



ACTIONABLE
ANALYTICS

REMOTE
TRUST

EDGE OF THE CLOUD

LOW-CODE EVERYWHERE


FOCUSED
MANAGED SERVICES



Functional

## 2022 Top 10 Disruptive Technology Trends

## \#1: People-Centric Productivity

Driving increased efficiency from an empowered workforce

## INDUSTRY DRIVERS

- COVID-19 and "The Great Resignation" have changed employment patterns at a fundamental level
- Rather than put out of work by AI \& automation, employees wield them as tools and are more valuable than ever
- Changes in work environments drive more dependence on technology for collaboration, onboarding, training etc.
- Retirement creating dramatic knowledge gaps across industries
- Mobility puts technology in the hands of every worker


## CREATING M\&A VALUE FOR

- Hybrid Al, automated workflows, Robotic Process Automation, and other engines of user efficiency
- Employee experience technology and expertise that drives demonstrable improvements in retention, satisfaction, etc.
- Tools that enable low and medium experienced workers to accomplish tasks traditionally requiring deep expertise
- Field workforce \& operations technology
- Mobile tools enabling all of the above



## ( CONCENTRA <br> has acquired <br> $\cong$ DYNAPLAN $^{\circledR}$

Corum acted as exclusive M\&A advisor to Dynaplan


Transactions like Concentra's acquisition Dynaplan's are a part of the trend driving new demand for tools that enable companies to attract, retain and empower employees at every level.

Infinity Enterprise Lending Solutions represent vertically focused tools enabling enhanced productivity in niche markets-alternative credit lenders.


Tech companies enabling demonstrable improvements in employee engagement, retention and productivity in today's radically altered environment will see real interest in the year ahead.

## 2022 Top 10 Disruptive Technology Trends

## \#2: Composite Commerce

Unified online-offline purchasing across sectors

## INDUSTRY DRIVERS

- COVID-19 has fully merged online \& offline commerce at nearly every level, now just a question of implementation
- Every level of B2C commerce now embracing \& benefitting from technology as the most innovative have thrived
- Brands increasing direct-to-consumer (D2C) efforts
- New customers \& acquirers of technology emerging as every company realizes it is now a tech company

CREATING M\&A VALUE FOR

- Integrated multi-channel retail platforms, especially those enabling automation
- Payment technology at scale \& niche ERP software with integrated payments
- Last-mile delivery \& return tech, plus other Smart Logistics tools, especially those enabling D2C commerce
- Chatbots \& other customer service tech improving outcomes \& satisfaction for remote customers



## Composite Commerce Deals




## \#3: Actionable Analytics

BI, AI \& data science driving better business decisions

## INDUSTRY DRIVERS

- Analytic \& AI capabilities no longer optional, especially for consumer-facing companies
- Value of analytical tools now lies in discrete insights \& opportunities, with visualization \& dashboards less urgent
- Applications and industries with "small data" still require decision support \& robust BI
- Many pre-COVID assumptions upended, requiring new tools to assess the reality on the ground in changed markets


## CREATING M\&A VALUE FOR

- Predictive analytics technology and expertise tailored for underserved markets, platforms and infrastructure
- Powerful or unique data resources
- Data Science Monetization tools \& teams
- Platforms capturing and leveraging data for benchmarking, etc., with pre/post COVID data for comparison
- Market-specific decision support technology



## Actionable Analytics Deals



## \#4: Remote Trust

## Securing \& enabling the "everything-from-anywhere" era

## INDUSTRY DRIVERS

- Work-from-home and remote business dealings require new generation of collaboration \& security tools
- Remote interactions create new and more opportunities for fraud, cyberattack and related incidents
- Black Hats growing more sophisticated, more frequently state-sponsored
- Open \& horizontal tools often inappropriate or vulnerable


## CREATING M\&A VALUE FOR

- Zero-trust security technology \& managed services
- Endpoint security solutions
- Expanded multifactor authentication including biometrics
- Anti-fraud tools, teams, platforms, etc.
- Secure remote collaboration tools purpose-built by market (i.e., telemedicine, construction, legal, government, etc.)
" "Digitized trust" tools leveraging blockchain \& other tech



## Dealmakers in Remote Trust

## proofpoint. \& Avast Auth0

mimecast $\quad$ McAfee


## \#5: Edge of the Cloud

Technology for use cases beyond the standard infrastructure

## INDUSTRY DRIVERS

- Not all use cases are suitable for $100 \%$ public cloud
- Pre-cloud ecosystem leaders seeking opportunities to reclaim territory from the outside in
- Continued security concerns drive meaningful use-cases for on-premise or private clouds
- Increasing complexity and capability of 5G/AI/IOT confluence creating significant demand for robust systems


## CREATING M\&A VALUE FOR

- SaaS platforms for managing heterogeneous infrastructure and environments (hybrid cloud, endpoints, edge compute)
- Methods for bringing the convenience \& efficiency of the cloud into non-standard environments
- Edge computing tools and technology
- On-chip capabilities across security, networking \& more



## Edge of the Cloud Deals



## Edge of the Cloud Deals



## 2022 Top 10 Disruptive Technology Trends

## \#6: Low-Code Everywhere

Rapid application development empowering new sectors

## INDUSTRY DRIVERS

- Rapidly changing environments require more flexible, broader-based application development capabilities
- Low-code solutions shifting from saving time \& labor to enabling entirely new kinds of applications \& solutions
- Even complex workflows demand automation
- Enabling recurring SaaS revenue even in complex industrial, regulatory and logistical contexts


## CREATING M\&A VALUE FOR

- Low-code platforms for IIOT, compliance, any vertical where deep, specific expertise can be instantiated in applications
- Mobile capabilities enhancing decision making closer to the activity-in the field, on the shop floor, etc.
- No-code platforms made possible by the specificity of the implementation
- RPA platforms leveraging low-code technology
- Tech enabling response to changing compliance needs



## Low-Code Everywhere Deals



## 2022 Top 10 Disruptive Technology Trends

## \#7: Focused Managed Services

Predictable revenues from targeted value creation

- Increasingly complex technologies require increasingly specialized expertise - both individuals \& corporations
- "Low hanging fruit" being picked by tech, not servicesCloud, Al, low-code, etc., driving services deep, not wide
- Recurring revenue models are ascendant as buyers seek to apply the lessons of SaaS to grow services companies
- Increased comfort with blended offshore/onshore teams


## CREATING M\&A VALUE FOR

- Managed services firms specializing in newer ecosystems: ServiceNow, Atlassian, Snowflake, Qlik, etc
- Focused services around key trends, especially AI, IIoT, Actionable Analytics, Composite Commerce \& security
- Unique capabilities within narrow but high-value markets
- Long-term services contracts that functionally behave like recurring revenue



## Focused Managed Services Deals



has acquired
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CORUM


## \#8: Healthtech Continuum

Connective tech coordinating systems, care \& patient data

## INDUSTRY DRIVERS

- Increased regulatory focus on patients and data before (preventative) and after (post-acute) treatment
- COVID-19 showed the value of bringing new treatments to market more quickly than has been practice
- Care moving closer to the patient, wherever they are both physically and on the broader "continuum of care"
- Growing worldwide shortage of caregivers and specialists (nurses, radiologists, laboratory personnel, etc.)


## CREATING M\&A VALUE FOR

- SaaS offerings outside standard settings, such as urgent care, PT, home health-especially mental/behavioral health
- Healthtech leveraging predictive analytics \& AI
- Intelligent systems for patient data collection, monitoring and predictive intervention
- Tech improving clinical trial speed \& compliance at scale
- Innovative, FDA-approved medtech with a path to payment



## Healthtech Continuum Deals




Tech that efficiently weaves in clinical trials in demand


## 2022 Top 10 Disruptive Technology Trends

## \#9: Smart Logistics

Moving things \& people at a critical level of efficiency

## INDUSTRY DRIVERS

- The physical world must keep pace with the digital world -real-time, on-demand and data-driven
- Supply chain crisis increases need for logistical flexibility enabled by technology, pushing automation needs down to the SMB level
- COVID-19 and Composite Commerce adding to necessity \& complexity of logistical challenges
- That and other geopolitical changes increase Innovation and disruption from "first-mile" to "last-mile"


## CREATING M\&A VALUE FOR

- SCM, CPQ, warehouse management, forecasting technology
- 3PL, distribution \& shipping networks \& software tools
- Cargo, trucking and freight tracking SaaS
- Auditable, secure supply chains using blockchain, other tech
- Technology enabling "as-a-service" models for logistics, warehousing, delivery, etc.



## Smart Logistics Deals



## 2022 Top 10 Disruptive Technology Trends

## \#10: Blue Collar Software

Every worker is a knowledge worker

## INDUSTRY DRIVERS

- All nine previous trends converging on and enabling underserved "toolbelt" industries
- Many industries are "leapfrogging" from legacy systems or paper-pencil directly to mobile, cloud, IoT, AI, etc.
- Strong ROI opportunities for measurably enhanced productivity, quality, safety and efficiency
- Discrete markets with smaller TAMs are particularly attractive to many financial acquirers


## CREATING M\&A VALUE FOR

- Upstream, midstream \& downstream opportunities
- Solutions for end-user workers at the job site or in the field
- Underserved markets including construction, manufacturing, mining, trucking, etc.
- Narrow niches, even more underserved: sanitation, forestry, auto mechanics, etc.



## Blue Collar Deals



## Honorable Mentions:

## "Metaverse"

While we won't know for a while how Facebook's big bet will play out, it's safe to say that there will be M\&A resulting from this broader confluence of AR/VR tech, blockchain and shared virtual environments.

Deals that address this trend include such as Corum client Clay Air, acquired by Qualcomm for its advanced gesture recognition tech for AR \& VR.

## Qualcomm

has acquired the assets of


> Corum acted as exclusive M\&A advisor to Clay AIR

MERGERS \& ACQUUSITIONS

## Tech M\&A Research Report

MERGERS \& ACQUISITIONS

Public Markets 2021
\% CHANGE
MERGERS \& ACQUISITIONS


## Corum Index



## Constellation

SOFTWARE ACQUISITIONS 2021


## Constellation

## $\lambda$ aquila

a division of
 INC.
has acquired


Corum acted as exclusive M\&A advisor to Infinity Enterprise Lending Systems





## DIEPOSTß

Buyer Leaderboard Rotation

| Change |  |  | 2020 | 2021 |
| :---: | :---: | :---: | :---: | :---: |
|  | 500\% | Afry | 3 | 18 |
|  | 225\% | Tech Machindra | 4 | 13 |
|  | 180\% | Bentley Systems | 5 | 14 |
|  | 89\% | Deloitte | 9 | 17 |
|  | 76\% | Accenture | 33 | 58 |
|  | -22\% | Cognizant | 9 | 7 |
|  | -33\% | Cisco | 9 | 6 |
|  | -57\% | Hexagon | 14 | 6 |
|  | -60\% | Apple | 10 | 4 |
|  | -92\% | Total Webhosting Solutions | 12 | 1 |




2021 Technology Megadeals
MERGERS \& ACQUISITIONS

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| AfterPay <br> \$29B |  | Medallia <br> $\$ 6.4 \mathrm{~B}$ <br> тномавRavo | transplace <br> Uber $\quad \$ 2.3 \mathrm{~B}$ <br> Freight | auth0 <br> okta |  |  | $\begin{gathered} \text { Cetraveli } \\ \$ 1.8 \mathrm{~B} \\ \text { BоокING } \\ \text { HOLDINGS } \end{gathered}$ | getaroom \$1.2B BOLOKING HOLDING | H Hillrom. <br> \$10.5B <br> Baxter |  | ZMsDMGT <br> MOODY's${ }^{\$ 2.08}$ |  |
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## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS

## IT SERVICES

13 Deals - \$38B
INFRASTRUCTURE 15 Deals - \$84B

HORIZONTAL 40 Deals - \$155B

MERGERS \& ACQUISITIONS

## Wolt $\Rightarrow$ Dooobossh

Seller: Wolt [Finland]
Acquirer: Doordash [USA]
Transaction Value: \$8.1B

- Food delivery service \& application



## 126 Megadeals of 2021



## mimecast PERMÍRA

Seller: Mimecast [United Kingdom]
Acquirer: Permira [United Kingdom]
Transaction Value: \$5.8B (10x EV/Sales and 60.7x EV/EBITDA)

- Email management \& security SaaS

MERGERS \& ACQUISITIONS

## Truebill



## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS


## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS

## Bottomline solw To THOMABRAVO <br> Seller: Bottomline Technologies [USA] <br> Acquirer: Thoma Bravo [USA] <br> Transaction Value: \$2.6B (5.3x EV/Sales and 86.7x EV/EBITDA) <br> - Payment processing \& EDI software



126 Megadeals of 2021
\$449B TOTAL


Seller: Afterpay [Australia]
Acquirer: Square [USA]
Transaction Value: \$29B and 42.7x EV/Sales

- Payment processing \& installments payments SaaS




## Public Valuation Multiples

## EV/EBITDA



## Subsector

## Sales EBITDA

## Examples

| Business Intelligence | $\nabla$ 7.13x | - 32.1x | MicroStrategy | NHCE | splunk > |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Marketing | - 4.38x | - 21.3x | MiX | A. AllianceData. | HubSpót |
| ERP | - 6.98x | 22.7x | oracle | $\underset{\text { PEGA }}{ }$ | SAP. |
| Human Resources | A 12.5x | -26.3x | $\therefore$ asana | PAYCHEX | workday |
| SCM | - 13.7x | V 52.6x | A AMERICAN | descartes | M/ Manhattan |
| Payments | $\nabla$ 4.71x | F22.9x | /ICl | P PayPal | $\square$ Square |
| Other | - 6.11x | V20.3x | -nuance | opentext* | sslesforce |

126 Megadeals of 2021
\$449B TOTAL


MERGERS \& ACQUISITIONS

## Human Resources



126 Megadeals of 2021
\$449B TOTAL


MERGERS \＆ACQUISITIONS

## SCM \＆Smart Logistics

## Seller

Acquirer
Month
Description

| Wwhiplash | December | \＄480M <br> Fulfillment \＆logistics Saas <br> COnVey | September |
| :---: | :---: | :---: | :--- |
| \＄255 and 15x EV／Sales |  |  |  |
| SCM SaaS |  |  |  |

126 Megadeals of 2021
\$449B TOTAL


## BI \& Analytics

## Seller <br> Country

## Description

| '\#\#' Supplyframe SIEMENS | USA | \$700M <br> Market intelligence SaaS \& websites |
| :---: | :---: | :---: |
| Brandwatch | United Kingdom | $\$ 450$ and $4.5 x \mathrm{EV} /$ Sales <br> UK-based social media monitoring SaaS |
| $\text { Neoway }[\mathbf{B}]_{\substack{\text { BRASIL } \\ \text { BOLSA } \\ \text { BALCAO }}}^{\substack{\text { SA }}}$ | Brazil | \$330M <br> Big data analytics SaaS |
|  | USA | $\$ 275 \mathrm{M}$ <br> Trade promotion \& sales analytics SaaS |
| - ᄃClB다 Medalla | United Kingdom | \$160 and 10.7x EV/Sales <br> Web \& customer analytics software \& SaaS |

126 Megadeals of 2021
\$449B TOTAL
MERGERS \& ACQUICITIONS


## Marketing Automation

## Seller

Acquirer
Month

## Description

政 FIVESTARS 8 SUMUP® OctoberSharpSpring (C) constant ContactJuneBlueVennuplandMarchpoweredlocal冖 ใ M March
\$317M
CRM marketing and related payments SaaS
\$240M and 13.3x EV/Sales
Marketing automation SaaS

## \$51.9M

Marketing automation and customer analytics SaaS

WiFi-based marketing platform

| POWEREDL |
| :---: |
|  |  |
|  |  |

\$22M
Marketing automation SaaS

## E-Commerce Solutions

Seller

Acquirer
Seller
Country
Description


| lightspeed | US |
| :---: | :---: |
| NCNuORDER《lightspeed |  | vend. 《 lightspeed New Zealand FLOW Globale usa

SYNAPCOM infra.commerce Brazil
I- Stamped Reviews arating

## Payments

## BillingTree



Seller: BillingTree [USA
Acquirer: Repay [USA]
Transaction Value: \$503M

- Payments \& transaction processing SaaS


## (0) mineraltree-

## sold to

 globalpaymentsSeller: MineralTree [USA]
Acquirer: Global Payments [USA]
Transaction Value: $\$ 500 \mathrm{M}$

- AP \& payments automation SaaS


## safety.) pay



Paysafe:
Seller: Safetypay [USA]
Acquirer: Paysafe [United Kingdom]
Transaction Value: $\$ 441 \mathrm{M}$

- Alternative payments software


## VALITOR <br> SOLD TO <br> Rapyd <br> Seller: Valitor [Iceland]

Acquirer: Rapyd [United Kingdom]
Transaction Value: \$100M

- Payment processing SaaS

126 Megadeals of 2021
\$449B TOTAL


## Public Valuation Multiples



## Subsector <br> Sales EBITDA <br> Examples

| Casual Gaming | - 4.13x | A 20.2x | EMBRACER GROUP | minga |
| :---: | :---: | :---: | :---: | :---: |
| Core Gaming | - 4.91x | - 16.9x | $A C I V I S I O N . ~=A ~$ | OBISOFT |
| Other | F 5.26x | $-13.6 x$ | (1) NETFLIX | § Spotify |

## 

Seller: Sisal [CVC Capital Partners] [Italy]
Acquirer: Flutter Entertainment [Ireland]
Transaction Value: \$2.2B

- Lottery, betting, and online gaming


## Betting

Seller Acquirer Seller

## Description

| tombola | Elutter | United Kingdom | \$540M and 10.1x EV/EBITDA Online bingo \& gaming website |
| :---: | :---: | :---: | :---: |
| ACTION* |  | USA | \$240M <br> Sports betting online news \& analysis |
| $R \in L A::$ | 水kindred | Malta | \$95M; 12.5x EV/Sales and 31.2x EV/EBITDA Online casino gaming |
| A $_{\text {A }}^{\text {ameriatan }}$ | ©fansunite <br>  | USA | \$58.2M; 4.4x EV/Sales and 9.7x EV/EBITDA Online gambling services |
|  | SCH: | Sweden | Online casino videogames |
|  |  | United Kingdom | Online gaming services |

## SRIMFROST



## 圆вyтех aspŷr


${ }^{d}$ demiurge


Massive Miniteam gearbox $\frac{\text { Pebrccer }}{\text { Worid }}$ STUDIOS

Easybrain APPEAL




JICIC Shiver
asmodee

CrazyLabs



## EMBRACER ${ }^{+}$ GROUP

Seller: Asmodee [PAI Partners] [France] Acquirer: Embracer Group [Sweden]
Transaction Value: \$3.1B

- Board game publisher and distributor


MERGERS \& ACQUISITIONS

## Games

| Seller | Acquirer | Seller <br> Country | Description |
| :--- | :--- | :--- | :--- |

## Music Streaming



Seller: Tidal [Norway]
Acquirer: Square [USA]
Transaction Value: \$297M

- Music and entertainment platform
primephonic


Seller: Primephonic [Netherlands]
Acquirer: Apple [USA]

- Classical music streaming service


## Video Streaming

## 2. StreamYard <br>  <br> fé hopin

Seller: StreamYard [USA]
Acquirer: Hopin [United Kingdom]
Transaction Value: $\$ 250 \mathrm{M}$

- Online streaming media SaaS


## modotorn



## [f(T)a"

Seller: Molotov [France]
Acquirer: FuboTV [USA]
Transaction Value: $\$ 190 \mathrm{M}$

- OTT \& TV streaming SaaS \& services


## PANTAYA



Seller: Pantaya [Artisan Home Entertainment] [Lions Gate Entertainment] [USA]
Acquirer: Hemisphere Media Group [USA]
Transaction Value: $\$ 124 \mathrm{M}$

- Online Spanish video streaming website


Seller: Quibi [USA]
Acquirer: Roku [USA]

- Smartphone streaming content


## Ride Sharing \& Hailing

## TAXI香港

Seller: HKTaxi [Beyond Ventures] [China]
Acquirer: Uber [USA]

- Taxi hailing mobile application


## (Y) Carployee

Seller: Carployee [Austria]
Acquirer: RideAmigos [USA]

- Ride sharing mobile application


## S shotl



## swl

Seller: Shotl Transportation [Spain] Acquirer: Swvl [UAE]

Ride sharing mobile application

Seller: Voyage Auto [USA]
Acquirer: Cruise [General Motors] [USA]

- Autonomous ride-hailing system


## Public Valuation Multiples



| Subsector | Sales | EBITDA | Examples |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| A/E/C | - 15.0x | - 56.6x | A AUTODESK | D3S Sasseulic | SYПOPS S $^{\text {c }}$ |
| Automotive | - 4.37x | - 21.4x | Autotrader (41) | Scout24 |  |
| Energy \& Environment | - 3.41x | $\nabla$ 23.1x | 举 ${ }^{\text {IHS }}$ Markit | IFron | xylem |
| Financial Services | V 6.61x | - 24.0x | 3 Broadridge | SS\&C | fiserv. |
| Government | - 1.76x | - 12.8x | NORTHEOPMAN | L3HARRIS | \%\% tyler |
| Healthcare | V 2.47x | V 22.5x | * Allscripts | 1)/ HealthCatalyst | C Cerner |
| Real Estate | V 3.48x | V 34.3x | REDFIN | CostarGroup | Z Zillow |
| Other | $-5.47 x$ | A3.5x | амаdeus | Autockation | Satore |

MERGERS \& ACQUISITIONS

## veoneer solo To Qualcomn Ssw

Seller: Veoneer [USA]
Acquirer: Qualcomm / SSW Partners [USA]
Transaction Value: \$4.2B

- Autonomous vehicle systems



## Automotive

Seller
Acquirer
Month

## Description

## ROADSTER © CDKGlobal



* ADEGA
© KAR

September

June

May

April

March
\$34.4M
Auto BI software \& data
\$360M
Omnichannel retail SaaS \& mobile app
\$80M
Auction simulcast SaaS
\$354M and 2.9x EV/Sales
Car research \& reviews website
\$200M and $5.4 \times \mathrm{EV}$ /Sales
Auto dealers CRM SaaS

## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS

## C Cerner sano ORACLE

Seller: Cerner [USA]
Acquirer: Oracle [USA]
Transaction Value: \$28.3B (5.2x EV/Sales and 21.4x EV/EBITDA)

- Healthcare practice management software \& SaaS



## EHR Management

## (in)Sync

Healthcare Solutions


Seller: InSync Healthcare Solutions [USA] Acquirer: Qualifacts Systems [Warburg Pincus] [USA] - EHR software \& SaaS


Seller: MedicalDirector [Affinity Equity Partners] [Australia]
Acquirer: Telstra Health [Australia]
Transaction Value: $\$ 257 \mathrm{M}$

- Australia-based healthcare management software


## qualifacts <br> Warburg Pincus



## $\int$ Health

Seller: DrChrono [USA]
Acquirer: EverCommerce [USA]
Transaction Value: $\$ 183 \mathrm{M}$

- Practice EHR management and billing SaaS


## ciitızen

Seller: Ciitizen [USA]
Acquirer: Invitae [USA]
Transaction Value: $\$ 325 \mathrm{M}$

- Medical records management SaaS \& services


## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS

## provation 【soloto ( ) FORTIVE

Seller: ProVation Medical [Clearlake Capital Group] [USA] Acquirer: Fortive [USA]
Transaction Value: \$1.4B

- Data management \& medical documentation SaaS


## Healthcare



GENER8
$\leqslant$ SVERICA
Seller: RND Group [USA]
Acquirer: Gener8 [Sverica Capital Management] [USA]

- Medical device management software \& services


## PINNÁCLE ${ }^{21}$

Seller: Pinnacle 21 [USA]
Acquirer: Certara [USA]
Transaction Value: \$310M

- Data compliance \& validation SaaS


## SIMBIONIX势

3D SYSTEMS

## sold tо $>$ SuFgncalscience

Seller: Simbionix [3D Systems] [USA] Acquirer: Surgical Science [Sweden]
Transaction Value: $\$ 305 \mathrm{M}$

- Medical training \& simulation systems



## SOLD TO

Seller: Silverlink Software [United Kingdom] Acquirer: Alcidion [Australia]
Transaction Value: \$39.7M

- Patient management SaaS


## CERTARA?

## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS

## uplıght <br> SOLD TO <br> Schneider aesHUCK

Seller: Uplight [Rubicon Technology Partners] [USA]
Acquirer: Schneider Electric/The AES Corporation/Huck Capital Management [France] Transaction Value: \$1.5B

- Energy analytics \& CRM SaaS



## Energy Management

Seller
Acquirer

## Seller Country

## Description

$\bigcirc$ Opus opicie
PXiSE
Energy Solutions, LLC Sempra Energy
smarter gridsolutions

United Kingdom
\$695M
Solar asset management SaaS

Power grid management SaaS

Power grid management software

Smart energy management software

## A/E/C

## Seller

Acquirer
Month

## Description

## PruEst Aautodesk

December

## fîeldAware <br> GPSINSIGHT…

December
ecodomus digital twin sottware SIEMENS
December


(习) FIELDWIRE - November
Construction estimating SaaS
! 1 Levelset PROCORE
\$300M
Building \& construction management SaaS \& app
Field service management SaaS

Construction BIM \& CAD SaaS
\$500M
Construction payments chain management SaaS


## FinTech

## Seller

Acquirer
Month

## Description

| $E \\|$ EN／\％MoneyLion | December | \＄360M <br> B2B financial search \＆recommendation SaaS |
| :---: | :---: | :---: |
|  | September | \＄250M <br> Trading software \＆online services |
| N○VANTAS ®®j informa | April | \$243M <br> Financial management SaaS \＆services |
| Nasdaq Tradeweb | March | \＄119M and 3．9x EV／Sales <br> Debt \＆risk management SaaS |
| FinanceActive／ <br> Altus Group | February | \＄190M <br> Securities trading software assets |

Public Valuation Multiples
EV/S


Internet

## Subsector

Diversified Internet
eCommerce

Social Network

Travel \& Leisure
$\nabla$ 8.25x $-36.7 x$
Delivery Hero
Travel \& Leisure

## Examples

MERGERS \& ACQUISITIONS

## Eै stackoverflow <br> SOLD TO <br> prosus

Seller: Stack Overflow [USA]
Acquirer: Prosus [Netherlands]
Transaction Value: \$1.8B

- Online developer community \& SaaS



## Social Networks and Communities



## ORIZLV

## SOLD TO <br> Uber

Seller: Drizly [USA]
Acquirer: Uber [USA]
Transaction Value: \$1.1B

- Online alcoholic beverage shopping \& delivery service



## Food Delivery



## Grocery Delivery

UAE

United Kingdom

United Kingdom

Grocery delivery mobile application

Groceries \& household items delivery application

Last-mile grocery delivery platform

Portugal
Online delivery services \& mobile app

Spain
Online grocery delivery
maxdelivery
Online grocery delivery services

## 126 Megadeals of 2021

## Cetraveli

# HOLDINGS 

Seller: Etraveli [CVC Capital Partners] [Sweden] Acquirer: Booking Holdings [USA]
Transaction Value: \$1.8B

- Travel reservations services


## getaroom <br> SOLD TO

BOOKING
HOLDINGS

Seller: Getaroom [Court Square Capital Partners] [USA]
Acquirer: Booking Holdings [USA]
Transaction Value: \$1.2B

- Online hotel booking service



## Travel \& Booking

## $च$ cleartrip $\quad$ m <br> Flipkart <br> Walmart

Seller: Cleartrip [India]
Acquirer: Flipkart.com [Walmart] [India]

- Online travel reservation service


## inspirock ${ }^{m m}$ Klarna.

Seller: Inspirock [USA]
Acquirer: Klarna Bank [Klarna Holding] [Sweden]

- Online travel planning services


## Classifieds

## Seller

Acquirer

## Seller Country

## Description

A.devinta ${ }^{\text {co.uk }}$

A.devinta

$\mathrm{O}_{3}$
NOV/UM
mossats
NOIUM
industries
$\underbrace{}_{\text {GRUPPo EDItoriale }}$ Exor
드 $\quad$ Finland
Shutterfly
A POLLO

United Kingdom

United Kingdom

Italy

USA

Chile

Online used car classifieds

Online advertisement \& community classifieds

Italian automotive online classifieds
\$205M; 7.4x EV/Sales and 14.9x EV/EBITDA Digital classified for motor vehicles
\$225M
Patterned home furnishings online classifieds
\$19.5M
Chile-based online classifieds

## Public Valuation Multiples

Ev/EBItDA


## Examples

| Application Lifecycle | －11．0x | －11．5x | $\triangle$ AtLASSIAN | O New Relic． | क）Progress |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Endpoint | －4．24x | マ 20．0x | Citrix | $\bigcirc$ Opera | vmware＊ |
| Network Management | －5．01x | －17．8x | 55 | $.1\|1.1\| 1$, CISCO | JUnliper |
| Security | $\triangle$ 11．1x | $\triangle 31.8 x$ | 4 paloalto | 囫 Check Point | こ）FIREEYE゙ |
| Storage \＆Hosting | －4．55x | $\nabla$ 35．1x | 60x | COMMVAULT | $\cdots$ NetApp |
| Other | F 9．33x | $\triangle 16.9 x$ | Akamai | Appian | （8）twilio |

## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS


Seller: McAfee (enterprise business) [USA]
Acquirer: Symphony Technology Group [USA]
Transaction Value: \$4.0B and 3.0x EV/Sales

- Security software assets

Seller: McAfee [USA]
Acquirer: Permira and Advent-led PE consortium [USA] Transaction Value: \$12B (4.6x EV/Sales and 21.1x EV/EBITDA)

- Network anti-malware and PC security software


## Cybersecurity

## ExpressVPN <br>  <br> /4) kape <br> Seller: ExpressVPN [United Kingdom]

Acquirer: Kape Technologies [United Kingdom]
Transaction Value: $\$ 936 \mathrm{M}$

- VPN \& cybersecurity SaaS


Seller: Invicti Security [Turn/River] [USA]
Acquirer: Summit Partners [USA]
Transaction Value: $\$ 625 \mathrm{M}$ and 16.7 x EV/Sales

- Application security SaaS


RAPID
Seller: IntSights Cyber Intelligence [USA]
Acquirer: Rapid7 [USA]
Transaction Value: $\$ 335 \mathrm{M}$

- Threat intelligence \& remediation SaaS


## Zero Trust Software

## NetMotion <br> /ABSOLUTE

Seller: NetMotion Software [Carlyle Group] [USA]
Acquirer: Absolute Software [Canada]
Transaction Value: $\$ 340 \mathrm{M}$ and $5.7 x$ EV/Sales

- Mobile VPN \& ZTNA software

SecureCircle solo to GROWDSTRIKE

Seller: SecureCircle [USA]
Acquirer: CrowdStrike [USA]

- Zero trust endpoint data security SaaS


## Transient $\chi$ <br> Assets

## Deloitte \& Touche

Seller: TransientX (assets) [USA]
Acquirer: Deloitte \& Touche [USA]

- ZTNA SaaS

MERGERS \& ACQUISITIONS


## 5auth0 okta

Seller: Auth0 [USA]
Acquirer: Okta [USA]
Transaction Value: \$6.5B and 43.3x EV/Sales

- Identity management SaaS


## Identity and Access Management



## Internet of Things

## Seller

Acquirer
Month

## Description

CLEVISLEI: October
wiio
IloT software assets
ivantī
$\rightarrow T_{\text {TAASSOCIATES }}$
( BAYSHORE industrial cyber protection Assets

## © haxiot DIGI.

March
August Industrial IIoT SaaS

July

February
Wireless IoT systems
\$402M

Al-based network cybersecurity SaaS

Industrial cybersecurity systems \& SaaS

Fleet management GPS devices

## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS


## turbonomic

## SOLD TO

$\overline{\overline{\underline{E}} \overline{\bar{E}} \overline{\bar{E}}}$
$\underline{\overline{\underline{E}}}$
Seller: Turbonomic [USA]
Acquirer: IBM [USA]
Transaction Value: \$2.0B and 11.4x EV/Sales

- Workload automation software \& SaaS


## Application Lifecycle Management

## Public Valuation Multiples

## EV/EBITDA



## Public Valuation Multiples



## Accenture Acquisitions 2021

MERGERS \& ACQUISITIONS


## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS


## (perspecta sold to

Seller: Perspecta [USA]
Acquirer: Peraton [Veritas Capital] [USA]
Transaction Value: \$4.1B (1.6x EV/Sales and 11.1x EV/EBITDA)

- Systems integration services

DEAL SPOTLIGHT

## Government IT Services

## Seller

Acquirer

Month

## Description



The Carlyle Group QCRI VASS CSalientCRGT 三九゙Kgovernmentcio HALFAKER 5A／C ATtidin

Partners
Federal division
WEB

MAXIMUS serco

December
\＄160M
IT consulting \＆software development services
December

November
July

June

March

February

Cybersecurity provider for EU institutions
Federal IT services

IT \＆software development services
\＄430M
Systems integration \＆IT consulting services asset
\＄295M

Defense and security program management services

## 126 Megadeals of 2021

MERGERS \& ACQUISITIONS


Seller: G4S [United Kingdom]
Acquirer: Allied Universal [USA]
Transaction Value: \$5.3B

- Security systems design and integration


## Security Integrators

## ARKGUIA <br> networks

Seller: Arkavia Networks [Chile]
Acquirer: Cerberus Sentinel [USA]
Transaction Value: \$31.1M

- Security integrator \& MSP

Seller: Pearson [Australia]
Acquirer: Tesserent [Australia]
Transaction Value: \$20.2M

- Security integration \& consultancy


Seller: Edgile [USA]
Acquirer: Wipro [India]

- Security integration \& consulting services


## Security <br> compass <br> ADVISORY

CERBERUS SENTINEL
tesserent

KRSILL
DUFF $\mathcal{E}$ PHELPS

Seller: Security Compass Advisory [Canada] Acquirer: Kroll [Duff \& Phelps] [USA]

- Cybersecurity integrator \& consultancy


## Focused Managed Services



## $||V|| \begin{aligned} & \text { MAVERICK } \\ & \text { D I G I T A L }\end{aligned}$ <br> sоцд то media, nomks <br> Seller: Maverick Digital [USA]

Acquirer: MediaMonks [S4 Capital] [Netherlands]

- Salesforce-based integration \& marketing services


Seller: Progress Management [France] Acquirer: VISEO [France]

- SAP integration \& consulting services


Rockwell Automation

Seller: AVATA [USA]
Acquirer: Rockwell Automation [USA]

- Oracle systems integration services


Seller: HeleCloud [United Kingdom]
Acquirer: SoftwareONE [Switzerland]

- AWS-focused cloud consultancy \& MSP


Yasmin Khodamoradi
Vice President, Valuation Services


Artem Mamaiev Associate



Olha
Rumiantseva
Analyst


Anastasia Angelcheva Analyst


Oleksandra
Homeniuk
Analyst


Tzvi Kilov Writer

## Tech M\&A Research Report

Complete Global Market Report Available Upon Request info@corumgroup.com

On demand webcast will be available at: www.corumgroup.com

## Heidi Owen, Executive Vice President, Marketing, Corum Group Ltd.



- Heidi leads the Corum marketing team and is responsible for planning, developing, and implementing Corum's marketing strategy and public relations activities
- Previously Heidi worked for The Corum Group, a venture capital firm dedicated to developing biotechnology companies and as the Marketing Manager for Maverick International, a manufacturer of payment processing systems and software
- Heidi earned a Bachelor of Arts degree in Psychology from Western Washington University

CORUM
Strategic Buyers Panel 2022

## Strategic Buyers Panel

HEIDI OWEN, EVP MARKETING, CORUM GROUP LTD.


PETER COFFEE
VP STRATEGIC
RESEARCH


KARL REDENBACH
CHIEF EXECUTIVE
OFFICER \&
EXECUTIVE DIRECTOR
IIveTiles


UTKARSH
BAHADUR
SVP \& HEAD OF
STRATEGY
SAD


Peter Coffee is VP for Strategic Research at Salesforce where he works with IT managers and application developers to build a global community on the Salesforce1 cloud platform, combining the Force.com, Heroku1 and ExactTarget Fuel service portfolios.

Peter previously spent 18 years with eWEEK (formerly PC Week), the national news magazine of enterprise technology practice, where he reviewed software development tools and methods and wrote regular columns on emerging technologies and professional community issues.

Before he began writing full-time in 1989, Peter spent eleven years in technical and management positions at Exxon and The Aerospace Corporation, including management of the latter company's first desktop computing planning team and applied research in applications of artificial intelligence techniques.


KARL REDENBACH
CHIEF EXECUTIVE
OFFICER \&
EXECUTIVE DIRECTOR
Karl Redenbach is Co-Founder and Chief Executive Officer of LiveTiles, an award-winning Microsoft Partner and global software company that specialises in Employee Experience Platforms.
Since the company was founded in 2014 with a focus on Intranets, LiveTiles has established a global footprint of employees and expanded its product suite for small and large organisations across all industry verticals.
Karl holds a Bachelor of Laws and Bachelor of Arts from Monash University. Before COVID-19, LiveTiles regularly hosted Monash students at its New York and London offices as part of the Global Discovery Program. He also sits on the Monash University GLN Advisory Committee, which is focussed on positive change and philanthropic endeavours.
Karl was named 46 ${ }^{\text {th }}$ on the 2016 BRW Young Rich List and joint 2014 CEO of the Year by
the Australian Human Resources Institute. He was also named amongst the top 50 SaaS CEOs in 2018.


Utkarsh focuses on driving SAP's overall Go-To-Market strategy in alignment with SAP's corporate, product, and technology strategy. He is the custodian for ensuring that feedback from customers, ecosystem, and the field is incorporated throughout the SAP strategy. In this capacity, Utkarsh also leads the Customer and Market perspective in all corporate-level M\&A, strategic alliances, as well as in the forging of new businesses and commercial models for SAP.

Utkarsh joined SAP in 2018 as the Head of Strategy, Transformation \& Strategic Alliances for Asia Pacific. He joined SAP from Nokia Networks, where he was a Senior Director in the Global Commercial Strategy team, where he led the strategy for driving growth in IoT, cloud, software, and data centers as well as the setup of Nokia's global AI lab.

## We welcome your questions!

## Email questions to info@corumgroup.com

This event is being recorded
On demand webcast will be available at
www.corumgroup.com


- Half-Day
- Tech M\&A Bootcamp
- The most attended tech executive conference in history


## MERGE BRIEFING



- 90 Minutes
- Industry Update
- Overview of the M\&A Process

EDUCATING
TECHNOLOGY
LEADERS

After the Deal - Celebration


## www.CorumGroup.com

CORUM
Thank you!

