

# **Tech M&A Monthly**

**Starts in 2 minutes** 



**Thoughts? Questions? Let us know!** @CorumGroup



# 5 Reasons Why Deals Fail Today



# We welcome your questions!

## Email questions to info@corumgroup.com

### This event is being recorded

On demand webcast will be available at www.corumgroup.com



# MERGE BRIEFING

- 90 Minutes
- Industry Update
- Overview of the M&A Process







- Half-Day
- Tech M&A Bootcamp
- The most attended tech executive conference in history









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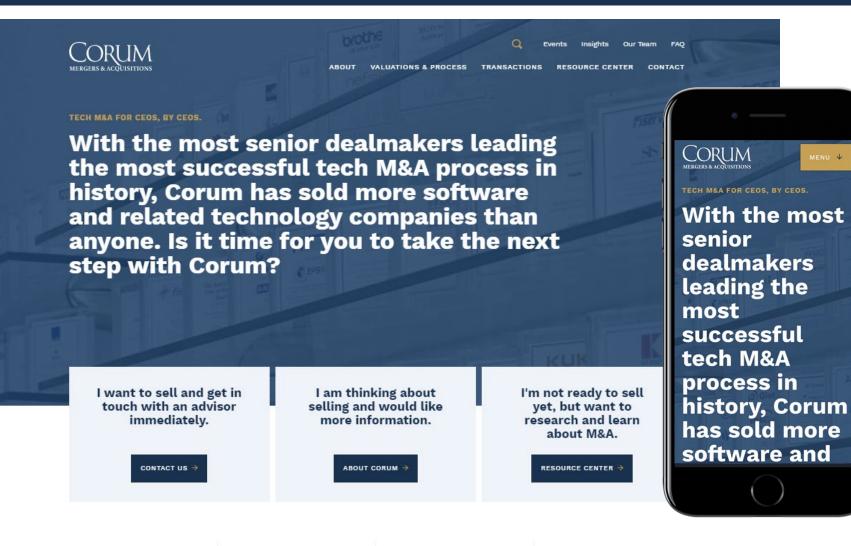




- 90 Minutes
- Industry Update
- Overview of the M&A Process

#### CorumGroup.com





35 Years in business 20+ Advisors worldwide \$10B

400 Closed transactions

#### World Tech M&A Leaders





Focus—sell side, technology only

Detailed, professional, global process

Team approach, senior dealmakers

World Technology Council

SOLD MORE SOFTWARE-RELATED FIRMS THAN ANYONE

#### World Tech M&A Leaders







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#### Database



Valuation

JEFFREY D. JONES





#### The definitive tech M&A education

- Since 1990, the most attended executive conference in technology history
- More events hosted than all other competitive conferences combined
- Over \$2 trillion in transaction value by attendees – buyers and sellers



# 8 Stages for an Optimal Outcome



#### **Past Attendees Include**







# **Tech M&A Monthly**

**Starts in 1 minutes** 



**Thoughts? Questions? Let us know!** @CorumGroup



# 5 Reasons Why Deals Fail Today



#### TIM GODDARD, EVP, CORPORATE STRATEGIES, CORUM GROUP LTD.



- Timothy keeps his finger on the pulse of the technology M&A market from Corum's Seattle headquarters, working with Corum's global team of dealmakers to properly position and prepare the company's clients for the M&A process, and with the company's global research team to ensure that positioning is effectively conveyed to the right potential acquirers.
- He also oversees the annual development of Corum's "Top Disruptive Technology Trends" that drive technology acquisitions.
- Prior to joining Corum in 2011, Timothy worked in marketing and product roles at technology companies, with occasional stints in political campaigns and education.
- Timothy graduated Magna Cum Laude from Bethel University with degrees in history and biology.



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#### Welcome

**Special Report:** State of the tech M&A Market

**Deal Reports** 

**Field Reports** 

**5 Reasons Why Deals Fail Today** 

**Global Tech M&A Research Report** 

Closing



#### DANIEL BERNSTEIN, EXECUTIVE VP, CORUM GROUP LTD.



- 25+ years executive experience in high technology and software.
- Founder and CEO of Sandlot Games Corporation, a leading casual games publisher and developer, sold in 2011.
- Serves as advisor and board member across different companies in diverse sectors such as business to business, consumer and IoT.
- Works within a variety of sectors in B2B and consumer software companies.

# CORUM State of the tech M&A Market



- 1. Tech M&A is operating at breakneck pace
  - Thousands of emails shared
  - Running a process in a third of the time: 3 months





# 2. Strategic buyers are faster, outpacing private equity

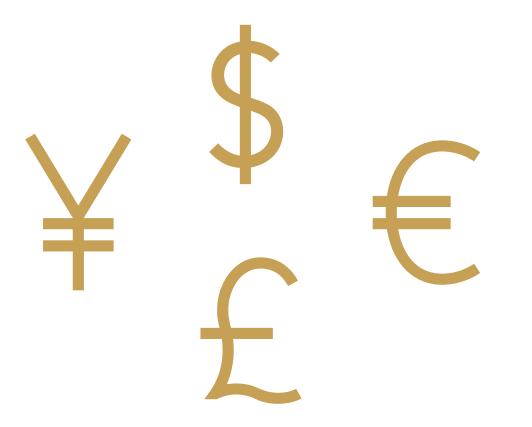
- More aggressive
- Beating PE firms to the latest opportunities





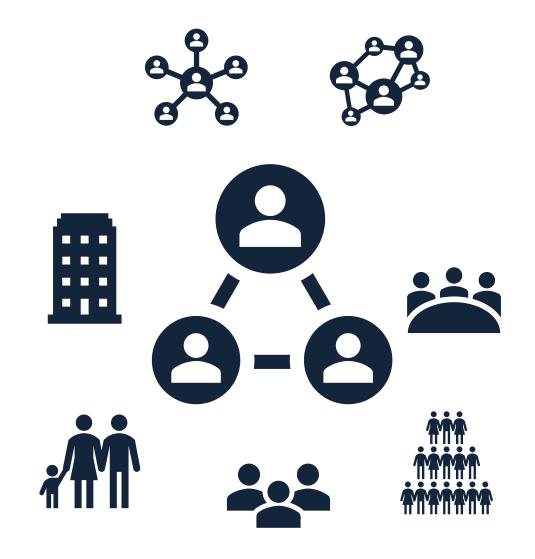
# 3. The Strategics are winning more deals

- Paying more
- Paying in cash





- 4. Strategic buyer definition expanding
  - Holding companies, nontech buyers, etc.
  - Pandemic induced acceleration: "adapt or die" for some





#### Summary:

- There is record activity
- There are more buyers, better offers with high cash components
- Even smallest companies can sell
- This market is rare, take advantage



#### SERGE JONNAERT, VICE PRESIDENT, CORUM GROUP LTD.



- 30+ years of strategy, product, and service accomplishments from ideation to global success.
- Technology entrepreneur and trusted advisor with experience in enterprise, cloud, big data, AI, interoperability, and IoT solutions for consumer, healthcare, and industrial markets.
- Successful track record of facilitating and closing global distribution, partnership, consortium, government, and M&A deals, in the US and abroad.
- Sits on several boards including as President for the IVD Industry Connectivity Consortium, Integrating the Healthcare Enterprise (IHE), as well as a member of the SHIELD Clinical IVD workgroup, which includes representation by the FDA, CDC, NIH, ONC, CMS, and other industry groups.
- Fluent in English, Dutch, French, and German.







#### DAVID LEVINE, SENIOR VP, CORUM GROUP LTD.



- Executive and entrepreneur with a diverse background in technology and life sciences.
- 25+ years of operating and investing in companies sitting at the convergence of commerce and eCommerce as well as innovative life science businesses.
- CEO North America for Gaxsys; David has been on both sides of M&A having sold a life science technology company, facilitated sell side and buy side technology transactions and has also scaled multiple technology companies globally.
- On boards of public and private companies including one company that recently filed for an IPO.







#### WILLIAM HILL, VICE PRESIDENT, CORUM GROUP LTD.



- 25+ years of experience as an entrepreneur and executive, having cofounded, acquired, integrated and sold software and management consulting businesses in Europe and North American markets.
- A founder of Cartesian Limited, later becoming President of the rebranded parent company, Cartesian Inc., a boutique strategy, management consulting and software business providing expert services and managed solutions to the global telecoms industry.
- Specialty in information technology and networks in the telecoms, media and technology sectors.
- Deep understanding of the vendor ecosystems spanning ERP, Rating, Billing, Order Management, Service Assurance and Analytics and is well versed in emerging technologies such as AI/ML, IoT, RPA, Blockchain, 5G and MEC.





# **Growth and Exit Strategies**

For Software & IT Companies:



#### WFS Matt Rung

President







# **Growth & Exit Strategies: USA** Tech - Chicago & NYC 11:00 am — 3:00 pm (11p-3p) Chicago Time, (12-4pm) NYC Time

Tech CEOs & Entrepreneurs...what are you worth? How do you get it?

The GXS Conference is now virtual!

The flagship WFS Tech Conference for CEOs, founders, and investors of software and IT companies, covering Tech M&A: investment, growth, strategy, buyouts, sales, and mergers. Insights from: private equity, VC, angels, strategic buyers, M&A advisors, and CEOs who've had a successful exit.

LEARN MORE

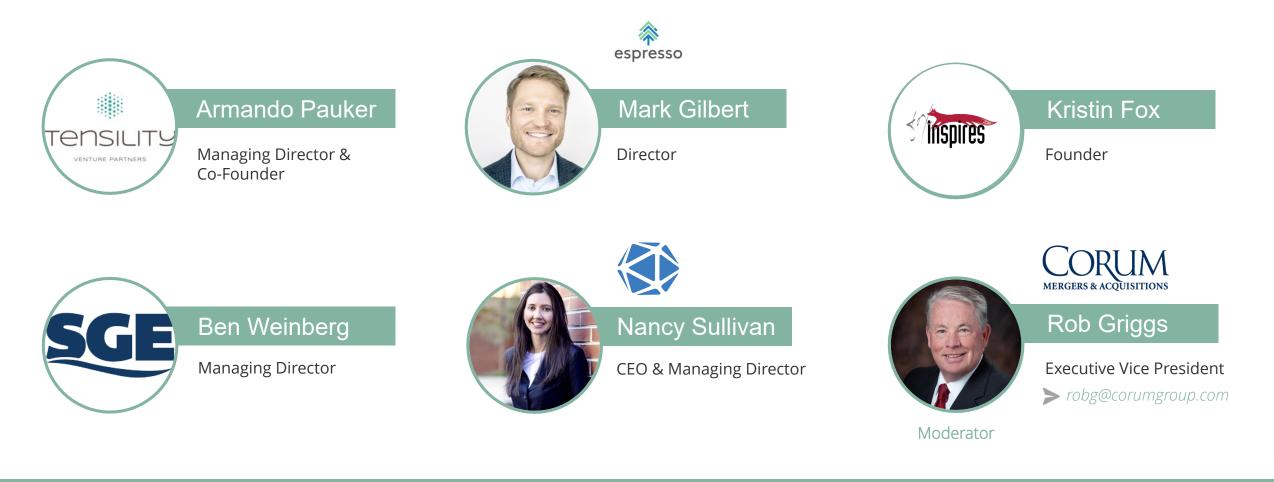
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# **Investors Panel**

### Will your strategy get funded?





















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# 1. Lack of Honesty

- Not being upfront about pertinent information can ruin deals
- Relationships often don't end with the signing of a contract. You might be working together in the future.





*"If there's a big red flag, we want to know about it sooner rather than later, especially if it's related to a question that's asked during due diligence."* 

*"When major items arise too late in the process, it damages trust, compromises the timeline, and creates additional stress for all involved."* 



**Josh Klein** General Partner, Covalence LA GXS Buyers Panel



# 2. Misaligned Financial Expectations

- Present strong financials and growth projections, <u>but be reasonable</u>
- The real numbers will be revealed through the process

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*"Either their numbers are wrong, or the company didn't hit the numbers they were forecasting during the initial LOI period."* 

# ALPINE

#### Matt Picciano Principal, Alpine Investors LA GXS Buyers Panel



# 3. Lack of Preparation

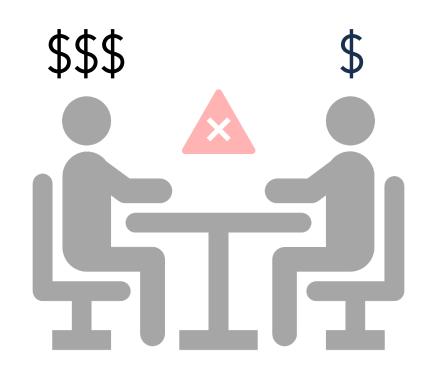
- Do your homework, show your work!
- "We don't have that information," and/or "We never thought to look for that information," will not work





## 4. Talking to Only One Buyer

- It's the biggest mistake a company owner can make when going to market
- May present legal issues
- One offer has very little value in the big picture





"Even if you have a buyer, how do you get the right price and right structure without the leverage from other bidders? You can't. Buyer tension—the competitive pressure created by an auction environment—is the key to driving the value up."

"Your minority investors, with the law on their side, may say, 'Why did you sell to the first buyer who came along, violating your fiduciary duty? It's your job to get the maximum value for our shares. You should have talked to others.""



#### **Bruce Milne** Founder, CEO Corum Group



"The one piece of advice I'd pass on to a friend is that if you don't have two offers, you have zero. We had Ticketmaster interested in us, and they wanted to move forward. But until we had another person that came and showed interest and was willing to put an offer sheet together, we couldn't get their legal team to do anything."

> **Scott Barrows** Fmr CEO, Co-Founder, ZeroHero LA GXS Sellers Panel



### 5. Pitching Concepts and Stats Instead of Relatable Stories

- You're selling your story— Why <u>YOUR</u> company?
- How well you tell the story is key to a successful outcome





"I am often pitched on concepts with a lot of conceptual language and statistical support. And I think most people don't have a great recall for concepts and statistics. They have great recall for people and stories. So, learn how to communicate your business idea through personas and telling stories that people can relate to. If they can't relate to it, it will be very difficult to get them to invest in it."



#### **Jeff Wallace** Co-Founder & Angel Investor Silicon Valley in Your Pocket LA GXS Investors Panel



# How do you avoid these deal killers?

- Get the help of an experienced, trusted advisor
- Representing yourself in an M&A deal is just as risky as being your own defense attorney
- Reach out to Corum with questions: info@corumgroup.com





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# Tech M&A Research Report

#### **Corum Research Report**





Yasmin Khodamoradi Director, Valuation Services



Valeriya Chumachenko Senior Analyst



Anna Lebedieva Senior Analyst



Artem Mamaiev Senior Analyst



Olha Rumiantseva Analyst



Tzvi Kilov Writer

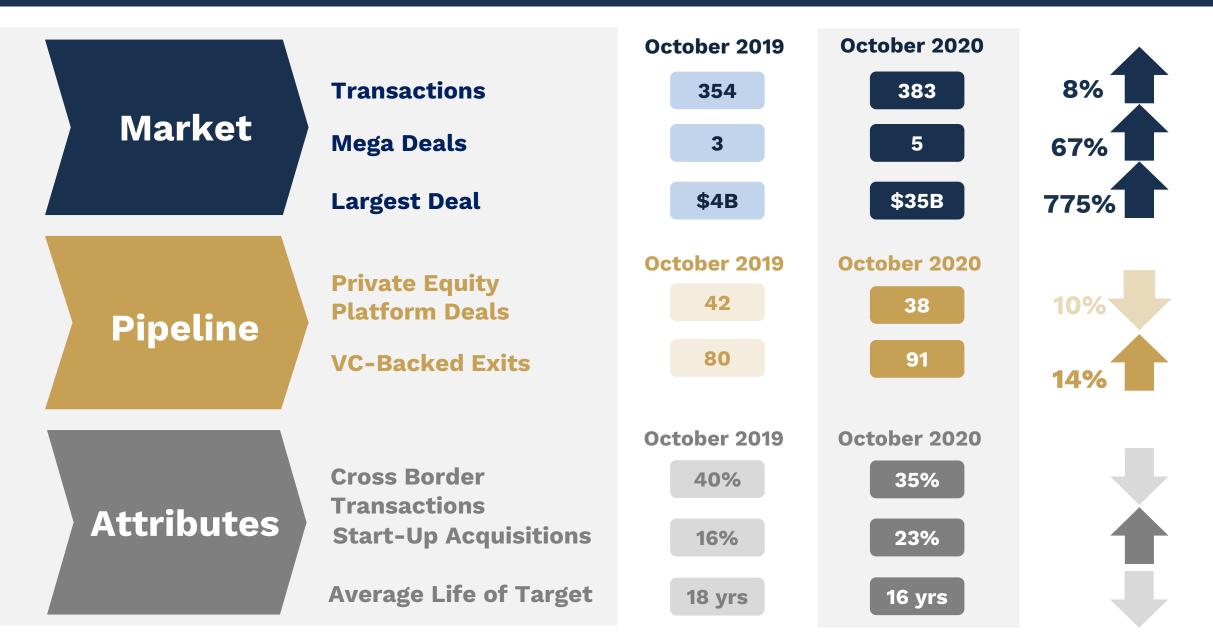
#### Public Markets Mar 2020-YTD % CHANGE



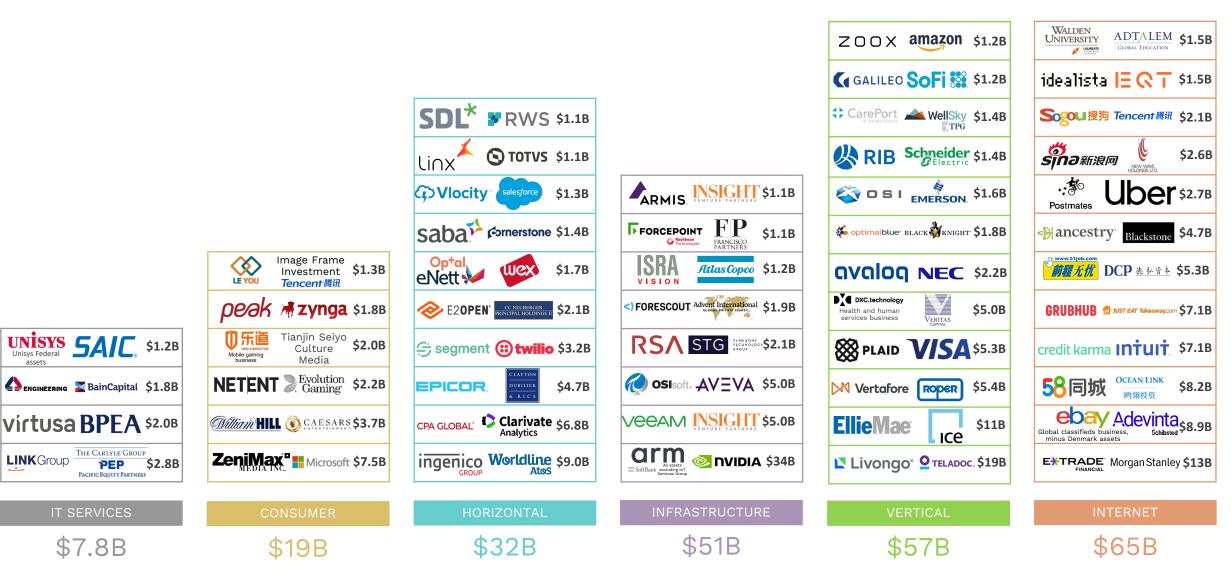
80%	USA S&P Tech	Oct -2.1%	S&P TEC	CH — Dow J		AQ	
70%	NASDAQ Dow Jones Asia	-2.3% -4.6% Oct					
60%	HANG SENG SSE Composite Nikkei	2.8%			M		Mar M
50%	Europe CAC 40 DAX	Oct -4.4% -9.4%					
40%	_ FTSE 100	-4.9%	MAR	h			
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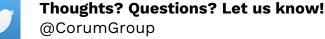
#### **Corum Index** TECH M&A



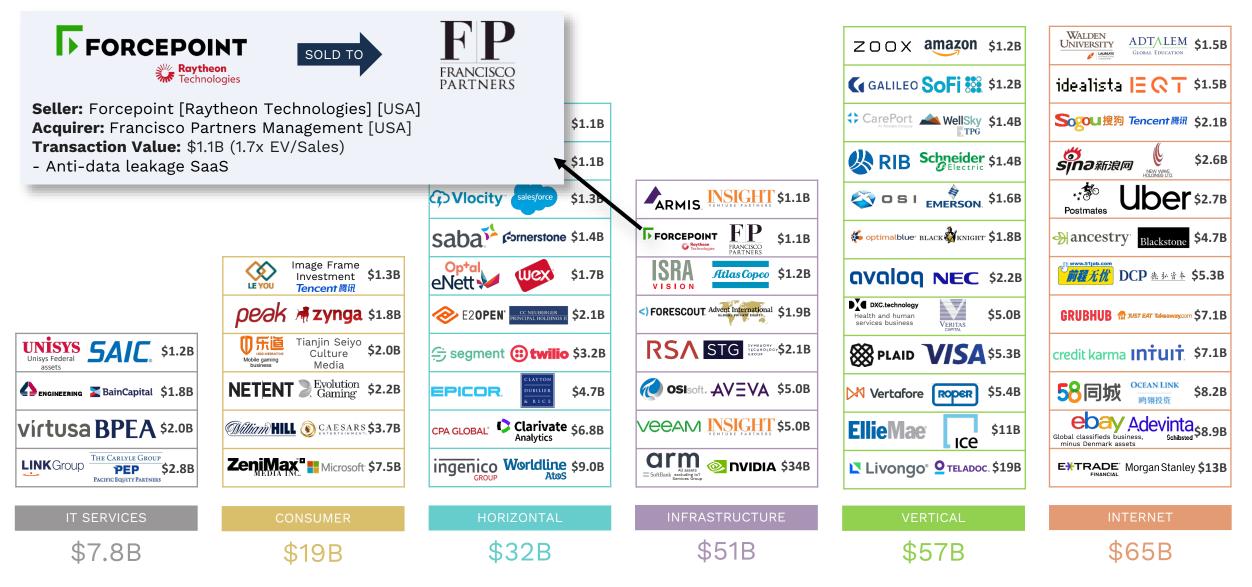






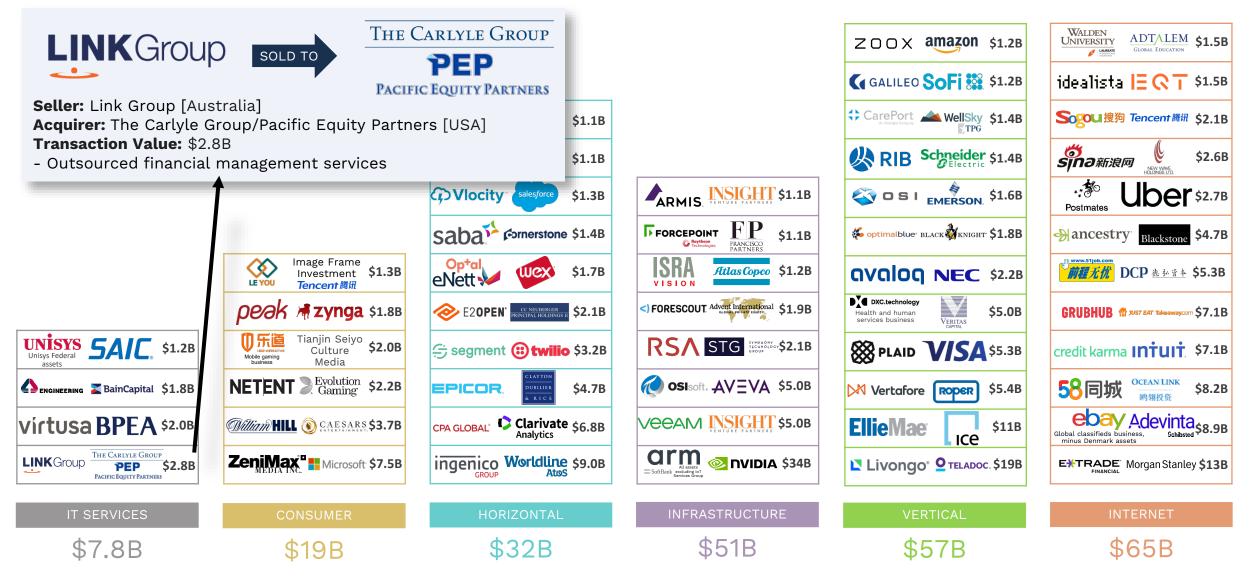


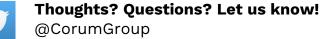
















#### **Public Valuation Multiples**



@CorumGroup









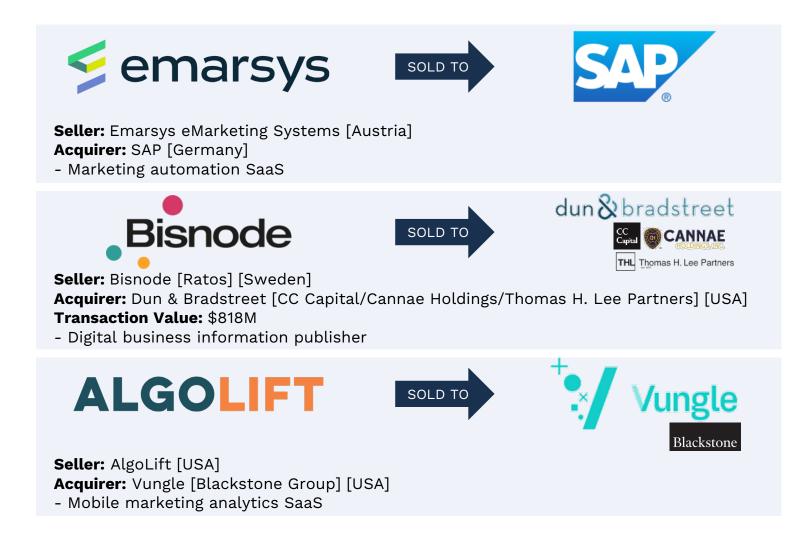
#### **Customer Management**







#### **Marketing Solutions**







#### **Sales Performance Management**







#### **Data Management**

Seller	Acquirer	Description
Qu bole		Big data warehousing SaaS
CAPIOT	Persistent	\$6.3M Data integration & BI software
■ MarkLogic <sup>™</sup>	VECTOR CAPITAL	NoSQL search software & SaaS
utopia	PROMETHEUS GROUP	SAP-focused ERP data management software
S blendr.io	Clik O	SaaS integration PaaS



WALDEN ADT LEM \$1.5B ZOOX amazon \$1.2B UNIVERSITY E2**OPEN**® SOLD TO CC NEUBERGER PRINCIPAL HOLDINGS II GALILEO SoFi 🐯 \$1.2B idealista |= 📿 🗍 \$1.58 Seller: E2open [Insight Venture Partners] [USA] CarePort A WellSky \$1.4B Socou 搜狗 Tencent 腾讯 \$2.1B \$1.1B Acquirer: CC Neuberger Principal Holdings I [USA] Transaction Value: \$2.1B (8.4x EV/Sales) **ざ** S**in**a新浪网 KIB Schneider \$1.4B \$2.6B \$1.1B - Supply chain management SaaS \*\*\*\* ARMIS. VENTURE PARTNERS \$1.1B C S I EMERSON \$1.68 **Vlocity** salesforce \$1.3B Postmates Saba Cornerstone \$1.4B FORCEPOINT FP optimalblue BLACK KNIGHT \$1.8B Blackstone \$4.7B \$1.1B Sancestry<sup>-</sup> Raytheon FRANCISCO Image Frame ISRA  $\bigotimes$ Investment \$1.3B wex AtlasCopco \$1.2B **AVAIOA NEC** \$2.2B **前程无忧** DCP 德孙资本 \$5.3B \$1.7B eNett 🏏 LE YOU **Tencent** 腾讯 VISION  $\mathbb{V}$ DXC.technology SI.9B *peak* 🕂 Zynga \$1.8B E20PEN' CC NEUBERGER PRINCIPAL HOLDINGS II \$2.1B \$5.0B GRUBHUB M JUST EAT Takeaway.com \$7.1B Health and human services business UNISYS 5AIC. \$1.2B 们乐道 Tianjin Seiyo \$2.0B credit karma Intuit \$7.1B 😅 segment 🤃 twilio \$3.2B Culture Mobile gaming Media assets NETENT Devolution \$2.2B **OSI**soft.  $AV \equiv VA$  \$5.0B 58同城 **OCEAN LINK** BainCapital \$1.8B \$4.7B \$5.4B \$8.2B EPICOR. Vertafore ROPER 鸥翎投资 ebay Adevinta sol classifieds business, Schibsted \$8.9B vírtusa BPEA \$2.0B Clarivate \$6.8B Milliam HILL 🛞 CAESARS \$3.7B CPA GLOBAL EllieMae \$11B Global classifieds business, ice minus Denmark assets All assets SoftBank excluding IoT Services Group THE CARLYLE GROUP ingenico Worldline \$9.0B **LINK**Group ZeniMax<sup>®</sup> Microsoft \$7.5B Livongo<sup>®</sup> D TELADOC. \$19B \$2.8B E**\*TRADE** Morgan Stanley **\$13B** PEP PACIFIC EOULTY PARTNERS **IT SERVICES INFRASTRUCTURE** VERTICAL INTERNET \$32B \$7.8B \$51B \$57B \$65B \$19B







#### **Supply Chain Management**

Seller	Acquirer	Description
sifted	<b>Teri</b> Ship <sup>®</sup>	SCM logistics management SaaS
Fleetonomy	<b>VIQ</b>	White-label fleet management SaaS
BidMode	<b>ec</b> sourcinggroup	Logistics & procurement software
Simplus.	WORLD SYNC Battery	SCM software for suppliers and retailers
Compufour 4		\$17.6M SCM, financial consolidation & reporting software & SaaS





#### **HR Solutions**



64





#### **Public Valuation Multiples**







#### Games

Seller	Acquirer	Description
COAT SINK.	Thunderful Bergsala	\$29.7M Console, computer, and VR games
🔀 Deus craft	MY.GAMES @ mail.ru group	\$14.1M Computer and mobile games in different genres
nautilus	JetSynthesys GLOBAL GAME DEVELOPERS	Cricket mobile games
RUFFMAN		Videogames in conjunction with other studios
	Tencent 腾讯	Mobile GTFO, FPS and 4-player video games
DOUYU.COM	点 HUya.com	Games live streaming site operator





#### **Streaming & Podcasting**



**Seller:** The Film Detective [USA] **Acquirer:** Cinedigm Digital Cinema [USA]

- Advertising-based online streaming services of classic films and TV content



Seller: Voxnest [USA] Acquirer: iHeartMedia [USA]

- Podcasting SaaS





#### **Consumer IoT**



**Seller:** Applied MagiX [USA] **Acquirer:** SPYR Technologies [USA]

- IoT connectivity mobile application





**Seller:** Fing [Italy] **Acquirer:** Lansweeper [Belgium]

- Network scanning and device recognition app





#### **Public Valuation Multiples**







#### **Energy Management**







#### **Real Estate**



**Seller:** Lone Wolf Technologies [Vista Equity Partners] [Canada] **Acquirer:** Stone Point Capital [USA]

- Residential real estate SaaS



**Seller:** Modus Technologies [USA] **Acquirer:** Compass [USA] - Real estate closing SaaS





#### **Brokerage Software**





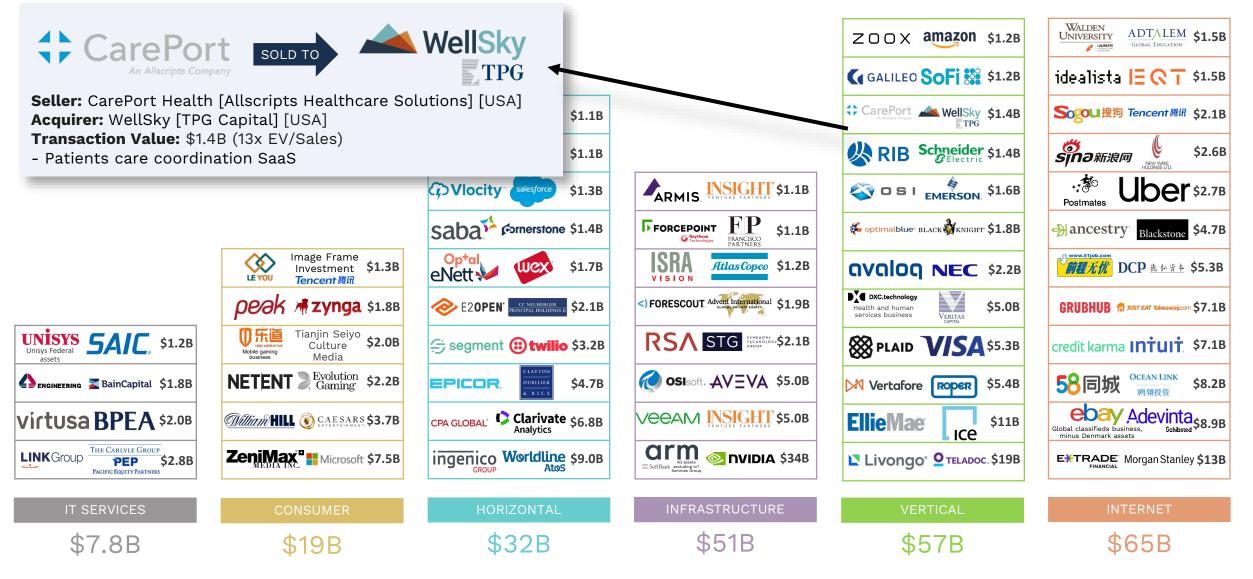


#### **Education**



## 2020 Mega Deals (Jan-Oct)











#### **Healthcare - Patient Management**



75





#### **Healthcare - Telemedicine**



Seller: Medical Confidence [Canada] Acquirer: CloudMD Software & Services [Canada] Transaction Value: \$3.8M (2.7x EV/Sales and 10.3x EV/EBITDA) - Telemedicine software & mobile application



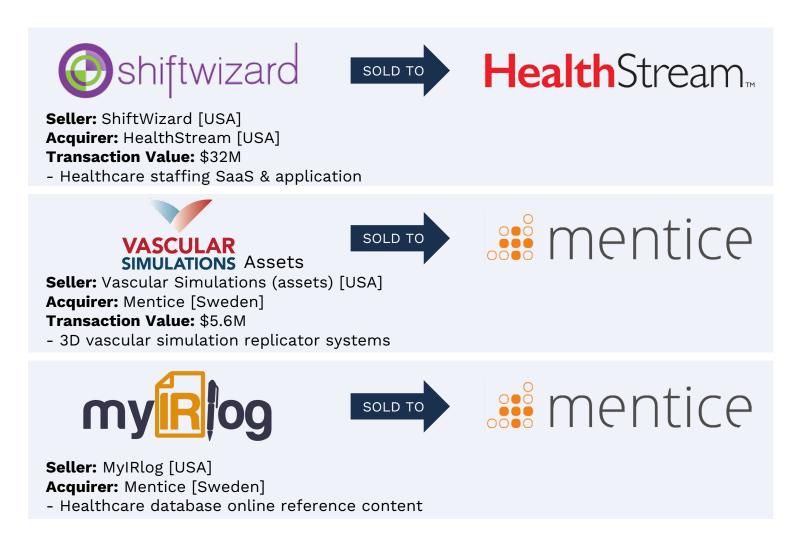
**Seller:** Doctor.com [USA] **Acquirer:** Press Ganey Associates [Ares Management/Leonard Green & Partners] [USA]

- Customer experience & telemedicine management SaaS



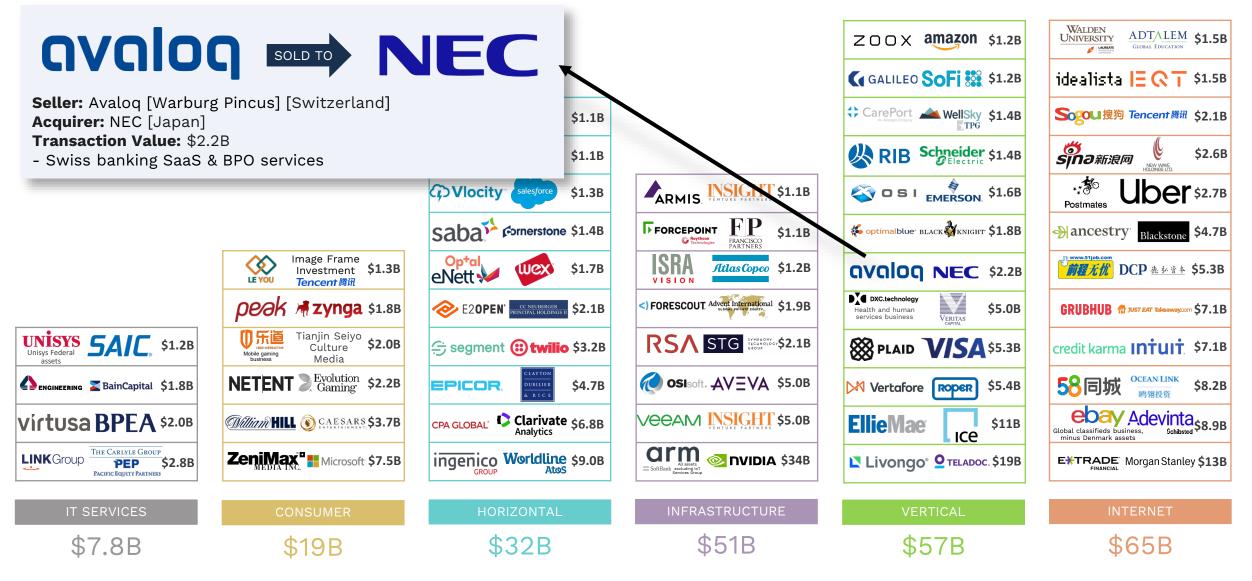


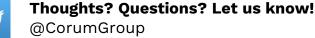
#### **Healthcare - Other**



## 2020 Mega Deals (Jan-Oct)











#### **FinTech**







#### **Automotive**



Acquirer: The Goldman Sachs Group [USA]

- Credit card business division

#### **Corum Research Report**





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- Tech M&A Bootcamp
- The most attended tech executive conference in history





- 90 Minutes
- Industry Update
- Overview of the M&A Process







## After the Deal – Celebration





## www.CorumGroup.com

# CORUM Thank you!